



Memorandum

To: Tracie Winbigler
Executive Vice President Business Transformation and
Chief Financial Officer

From: Jim Morrison *JM*
Assistant Inspector General, Audits

Date: April 10, 2023

Subject: Engagement Memo—Portal North Bridge (Project Code 009-2023)

We are initiating a review of the Portal North Bridge project—a \$2 billion investment to replace the existing two-track swing bridge over the Hackensack River in New Jersey. This project is a key component of the Gateway program to upgrade and replace rail infrastructure between Newark, New Jersey and New York City. Our objective will be to assess Amtrak’s (the company) efforts to partner with New Jersey Transit and oversee company funding as construction advances. We may expand our scope or modify our objective during the review. Our work will include—but may not be limited to—interviewing company and project officials, reviewing and assessing available documentation, and conducting site visits. We will work to minimize disruptions to the company by coordinating meetings with staff in advance.

Our interactions with the company will be consistent with P/I 2.1.4, which sets forth the relationship between our office and the company. In particular, section 7.0 of the policy discusses coordination between company officials and our Office of Audits.

We request that your office arrange an entrance conference for us with the appropriate company officials at the earliest possible date. We will keep you advised of the status of our work and any material changes in our objective, should they occur.

If you have any questions, please call (202) 906-4600.

cc: Stephen J. Gardner, Chief Executive Officer
Roger Harris, President, Operating and Commercial
Eleanor D. Acheson, Executive Vice President, General Counsel & Corporate Secretary
Laura Mason, Executive Vice President, Capital Delivery
Dennis Newman, Executive Vice President, Strategy, Planning & Asset Development
Steve Predmore, Executive Vice President, Chief Safety Officer
Qiana Spain, Executive Vice President, Chief Human Resource Officer
Gerhard Williams, Executive Vice President, Service Delivery & Operations
Christian Zacariassen, Executive Vice President, Digital Technology & Innovation
Mark Richards, Senior Director, Risk Management and Controls