



## Memorandum

**To:** Tracie Winbigler  
Executive Vice President and Chief Financial Officer

**From:** Jim Morrison *JM*  
Assistant Inspector General, Audits

**Date:** July 29, 2022

**Subject:** Termination of Project Code 001-2022: Survey of Challenges with Host Railroad Preference

On December 21, 2021, we initiated a review of challenges associated with host railroads providing dispatching preference to Amtrak trains. Our overall objectives were to identify the extent to which host railroads violate Amtrak's right to preference over freight transportation, if at all, and the challenges with giving Amtrak trains preference.

In our initial work, we interviewed company officials, analyzed company delay and on-time performance data, and reviewed relevant documents. During our review, however, we identified potential material limitations to our planned audit methodology, and as a result, we have decided to terminate our audit at this time.

We appreciate the time and cooperation of the company, particularly by the Host Railroad Group staff, during our work. If you have any questions, please contact me at (202) 906-4600.

cc: Stephen J. Gardner, Chief Executive Officer  
Roger Harris, President  
Eleanor D. Acheson, Executive Vice President and General Counsel & Corporate Secretary  
Laura Mason, Executive Vice President, Capital Delivery  
Dennis Newman, Executive Vice President, Strategy, Planning & Accessibility  
Steve Predmore, Executive Vice President and Chief Safety Officer  
Qiana Spain, Executive Vice President and Chief Human Resource Officer  
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